

REMOTE ATTENDANCE CARD**Particulars of Shareholder**

Full name or Company name	
Address	
Individuals: valid National Identity Document (Spain), passport or any other identity document Legal entities: valid document or tax or registration identification.	
No. of shares held	
Holder identification number registered in DECEVAL	

Shareholder's signature
Done at _____, on _____ 2021

VOTING

Agenda Item	1	2	3	4	5	6	7
For							
Against							
Abstention							
Blank							

Agenda Item	8	9
For		
Against		
Abstention		
Blank		

Rules and instructions for remote assistance

1. This card shall be valid for remote assistance the General Shareholders' Meeting of CEMEX LATAM HOLDINGS, S.A. (the "Company") to be held on an exclusively remote basis, on 28 June 2021, at sixteen hours (16:00) (Madrid time) at first call, and, as the case may be, on 29 June 2021 at same time, at second call (the "General Shareholders' Meeting"), with the attached Agenda.
2. All the holders of voting shares will be entitled to attend the General Shareholders' Meeting, with the right to be heard and vote. In order to exercise the right to attend, Shareholders shall have their shares registered to their name, directly or through their direct depository, at the Depósito Centralizado de Valores de Colombia, Deceval, S.A. ("Deceval"), five (5) days before the date on which the General Shareholders' Meeting is to be held. This circumstance

Note: This is a translation of the official document drafted in Spanish, which has been prepared only for information purposes. In case of discrepancy, the Spanish-language official version will prevail.

shall be taken into account in relation to any Company share purchase transactions carried out in the days preceding that date and, in particular, in relation to the procedures and time required for registration and/or entry of such transactions provided for and/or managed by Deceval.

3. In order to proceed thus, Shareholders or Proxies must first register to be able to access the remote attendance platform on the day the Meeting is held, provided that the Shareholder's or Proxy's identity and communication security have been duly checked, in accordance with the applicable laws. **Therefore, they must, after publication of this notice and by 12 midnight on the third day preceding the day the General Shareholders' Meeting is to be held, submit proof of their identity in an email addressed to jga@cemexlatam.com enclosing their National Identity Document, Identity Card, Foreigner Identity Card or Passport, and of the number of shares they hold enclosing the appropriate remote attendance card, a deposit certificate issued by Deceval or other valid proof accepted by the Company, and advise which way they are to vote if they wish to do so remotely by electronic means through the remote attendance card. Where Proxies attend, they shall also submit a copy of their appointment duly signed by the Proxy and the appointing Shareholder.**

The Company reserves the right to ask Shareholders or Proxies to provide such additional identification means as shall be deemed necessary to verify their identity and their status as a Shareholder or Proxy and to ensure they are genuinely attending the General Meeting remotely. Once the Company has verified the particulars submitted by the Shareholders or Proxies, they will be sent an email containing instructions to access the remote attendance platform on the day of the Meeting.

4. In order for Shareholders or Proxies to be assured of secure remote access and be properly identified by the Company, Shareholders or Proxies wishing to attend the General Meeting remotely and who **shall have first registered as referred to in the preceding paragraph by the deadline set for that purpose, shall access the remote attendance platform between 3 pm on 28 June 2021 (if the Meeting is held at first call) or, as appropriate, 3 pm on the next day, 29 June 2021 (if the Meeting is held at second call), and 4 pm on the relevant day. For the aforementioned reasons, no attendees will be allowed to sign in outside those times.**
5. Shareholders intending to use their rights to take the floor at the Meeting shall declare their intention to do so when they sign in to the remote attendance platform using the relevant tool provided. Having declared their intention, Shareholders may set down in writing and

submit their address, question or proposal until the Chairman declares that the Meeting has validly assembled. A remote attendee wishing their address to be recorded in the Minutes of the Meeting shall have to specify this in the wording submitted. Any requests for information or clarification submitted remotely may be answered orally during the General Shareholders' Meeting or in writing within seven days thereafter, subject to article 182 of the Companies Act. Shareholders may exercise their voting right during the course of the General Meeting in an email sent while it is under way addressed to jga@cemexlatam.com using the relevant remote attendance card, completed to show which way they are to vote. In addition, where a Shareholder changes their voting decision with respect to what was submitted prior to the Meeting by remote communication means, they shall so declare using the relevant tool provided after the Chairman reads the proposal. No votes received after the end of the General Meeting or the time thereafter specified by the Chairman of the General Shareholders' Meeting shall be accepted.

6. Where in relation to a given item on the attached Agenda the Shareholder casting a vote fails to expressly mark any of the boxes provided (“for”, “against”, “abstention” or “blank”) in the “DISTANCE VOTING” section of this card, the Shareholder shall be deemed to have voted for this Agenda item.
7. The presence personally at the Meeting of a Shareholder who shall have granted a power of attorney, previously voted remotely or conferred proxy, whatever the means used may be, shall render any such power of attorney, vote or proxy ineffective.
8. Any e-mail, sent for any of the purposes provided for herein, shall include the sending Shareholder's recognised signature issued with all appropriate assurances in order to guarantee the identification of the Shareholder and the authenticity of the communication.
9. This remote attendance card will only be considered valid by the Company once the Company has verified that such person is a Shareholder checking the details as to share ownership and number given upon completing the card against the details available at Deceval.
10. In the event of the remote attendance card being completed by a corporate Shareholder, the individual attending the General Shareholders' Meeting on behalf of that legal entity shall have to show the staff in charge of Shareholders' registration on the date of the Meeting the original and, in addition to the documents listed in paragraphs 4 and 5 above, a proper power of attorney authorising the individual to represent the corporate Shareholder. Only powers of attorney drawn up in, or officially translated into, Spanish or English, shall be deemed valid.

11. The Chairman and Secretary of the Board of Directors or the Chairman and Secretary of the General Shareholders' Meeting, forthwith upon the meeting assembling, and any persons authorised thereby, shall have broad-ranging powers to verify the identity of the Shareholders and their representatives, check the title to and lawfulness of their rights and accept the validity of the attendance, proxy appointment and distance voting card or document or means proving the rights to attend or proxy.

Agenda

One. - Examination and approval, as the case may be, of the individual annual accounts and the directors' report of the Company for the year ended 31 December 2020.

Two. - Examination and approval, as the case may be, of the proposed allocation of the profit or loss for the financial year ended 31 December 2020.

Three. - Examination and approval, as the case may be, of the Board of Directors' management during the financial year ended 31 December 2020.

Four. - Re-election of KPMG Auditores, S.L. as the auditor of the Company for financial year 2021.

Five. – Setting the number of directors:

Six. – Re-election of Mrs. Mónica Inés María Aparicio Smith, as independent director.

Seven. – Examination and approval, as the case may be, of the surplus payment made to the independent directors for attendance per diems to the meetings of the Board of Directors and the Committees held during 2020.

Eight. - Submit the annual report on Directors and Seniors Executives' Remuneration regarding financial year 2020 for the consultative vote of the General Shareholders' Meeting.

Nine. – Conferring powers to legalize, amend, register and execute the resolutions adopted by the General Shareholders' Meeting, specifying, as the case may be, the terms ancillary thereto and to do such things as may be required or expedient to execute the same.

As advised in the Notice of the Meeting, the Board of Directors has resolved that a Notary shall be present at the meeting to issue the relevant deed which shall incorporate the minutes of that Meeting, in accordance with the provisions of article 203 of the Companies Act in relation to articles 101 and 103 of the Regulations of the Companies Registry.

In order to fully comply with the provisions of the Law, the Articles of Association and the Regulations of the General Shareholders' Meeting of CEMEX LATAM HOLDINGS, S.A., the proposed text of each of the resolutions, as listed on the Agenda, which are submitted to the Shareholders' approval, are published at the Company's website (www.cemexlatam.com).

The Company reserves the right, in regard to both votes cast by remote communication means and attending and voting at General Shareholders' Meeting, to change, suspend, cancel or restrict proxy, electronic or remote voting and/or remote attendance arrangements, where technical or security reasons so advise or require. If any of these events should occur, an announcement will be posted on the Company's corporate website.

Personal data protection.- Any personal data of shareholders supplied to the Company on exercise or delegation of attendance and voting rights at the Shareholders' Meeting shall be used by the Company, under its own responsibility, to develop, control and manage the shareholding relationship and the calling, holding and publicising of the Shareholders' Meeting and comply with its legal obligations. For this reason, the particulars shall be provided to the Notary issuing the minutes of the General Shareholders' Meeting and may be provided to third parties in exercise of the right to information contemplated in law. They may also be accessible by the public at large to the extent that they are included in the documents available on the website www.cemexlatam.com or disclosed during the Shareholders' Meeting, all or part of which may be recorded on video and broadcast through the Company's website. This is deemed accepted by attendees on entering the venue of the Shareholders' Meeting. Shareholders' rights of access, rectification, deletion and objection may be exercised on the terms prescribed by law, sending written notification to the Company at its registered office, Calle Hernández de Tejada, nº 1, 28027 Madrid. If personal details of other individuals are included in the attendance, proxy and voting card, the shareholder must inform those individuals of the indications of the preceding paragraphs and meet any other requests that may be applicable for a correct transfer of their data to the Company, which need not take any further action in terms of providing information or obtaining consent.