
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
Washington, D.C. 20549

FORM 6-K

**REPORT OF FOREIGN PRIVATE ISSUER
PURSUANT TO RULE 13a-16 or 15d-16
UNDER THE SECURITIES EXCHANGE ACT OF 1934**

For the month of June, 2021

Commission File Number: 001-14946

CEMEX, S.A.B. de C.V.

(Translation of Registrant's name into English)

Avenida Ricardo Margáin Zozaya #325, Colonia Valle del Campestre,
San Pedro Garza García, Nuevo León 66265, México
(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1):

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):

Contents

1. Presentation that includes information of CEMEX, S.A.B. de C.V. (NYSE:CX) (“CEMEX”) discussed by Fernando A. González Olivieri, CEMEX’s Chief Executive Officer, on June 24, 2021, during CEMEX’s annual event, CEMEX Day.
2. Presentation that includes information of CEMEX discussed by José Antonio González Flores, CEMEX’s Executive Vice President of Strategic Planning and Business Development, on June 24, 2021, during CEMEX’s annual event, CEMEX Day.
3. Presentation that includes information of CEMEX discussed by Maher Al-Haffar, CEMEX’s Executive Vice President of Finance and Administration (CFO), on June 24, 2021, during CEMEX’s annual event, CEMEX Day.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, CEMEX, S.A.B. de C.V. has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CEMEX, S.A.B. de C.V.

(Registrant)

Date: June 24, 2021

By: /s/ Rafael Garza Lozano

Name: Rafael Garza Lozano

Title: Chief Comptroller

EXHIBIT INDEX

<u>EXHIBIT NO.</u>	<u>DESCRIPTION</u>
1.	Presentation that includes information of CEMEX, S.A.B. de C.V. (NYSE:CX) (“CEMEX”) discussed by Fernando A.González Olivieri, CEMEX’s Chief Executive Officer, on June 24, 2021, during CEMEX’s annual event, CEMEX Day.
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Building a better future

CEMEX DAY 2021

Fernando A. González - CEO



CIRCA RESORT & CASINO, UNITED STATES
Photo: Ryan Gobuty

**FUTURE
IN
ACTION**
COMMITTED TO NET-ZERO CO₂

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Some of the risks, uncertainties and other important factors that could cause results to differ, or that otherwise could have an impact on us or our consolidated entities, include, but are not limited to: the impact of pandemics, epidemics or outbreaks of infectious diseases and the response of governments and other third parties, including with respect to the novel strain of the coronavirus identified in China in late 2019 ("COVID-19"), which have affected and may continue to adversely affect, among other matters, the ability of our operating facilities to operate at full or any capacity, supply chains, international operations, availability of liquidity, investor confidence and consumer spending, as well as availability of, and demand for, our products and services; the cyclical activity of the construction sector; our exposure to other sectors that impact our and our clients' businesses, such as, but not limited to, the energy sector; availability of raw materials and related fluctuating prices; competition in the markets in which we offer our products and services; general political, social, health, economic and business conditions in the markets in which we operate or that affect our operations and any significant economic, health, political or social developments in those markets, as well as any inherent risks to international operations; the regulatory environment, including environmental, energy, tax, antitrust, and acquisition-related rules and regulations; our ability to satisfy our obligations under our material debt agreements, the indentures that govern our outstanding senior secured notes and our other debt instruments and financial obligations, including our perpetual debentures; the availability of short-term credit lines or working capital facilities, which can assist us in connection with market cycles; the impact of our below investment grade debt rating on our cost of capital and on the cost of the products and services we purchase; loss of reputation of our brands; our ability to consummate asset sales, fully integrate newly acquired businesses, achieve cost-savings from our cost-reduction initiatives, implement our pricing initiatives for our products and generally meet our "Operation Resilience" strategy's goals; the increasing reliance on information technology infrastructure for our sales, invoicing, procurement, financial statements and other processes that can adversely affect our sales and operations in the event that the infrastructure does not work as intended, experiences technical difficulties or is subjected to cyber-attacks; changes in the economy that affect demand for consumer goods, consequently affecting demand for our products and services; weather conditions, including but not limited to, excessive rain and snow, and disasters such as earthquakes and floods; trade barriers, including tariffs or import taxes and changes in existing trade policies or changes to, or withdrawals from, free trade agreements, including the United States-Mexico-Canada Agreement; terrorist and organized criminal activities as well as geopolitical events; declarations of insolvency or bankruptcy, or becoming subject to similar proceedings; natural disasters and other unforeseen events (including global health hazards such as COVID-19); and the other risks and uncertainties described in the our public filings. 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Reaffirming our Purpose and Strategic Priorities

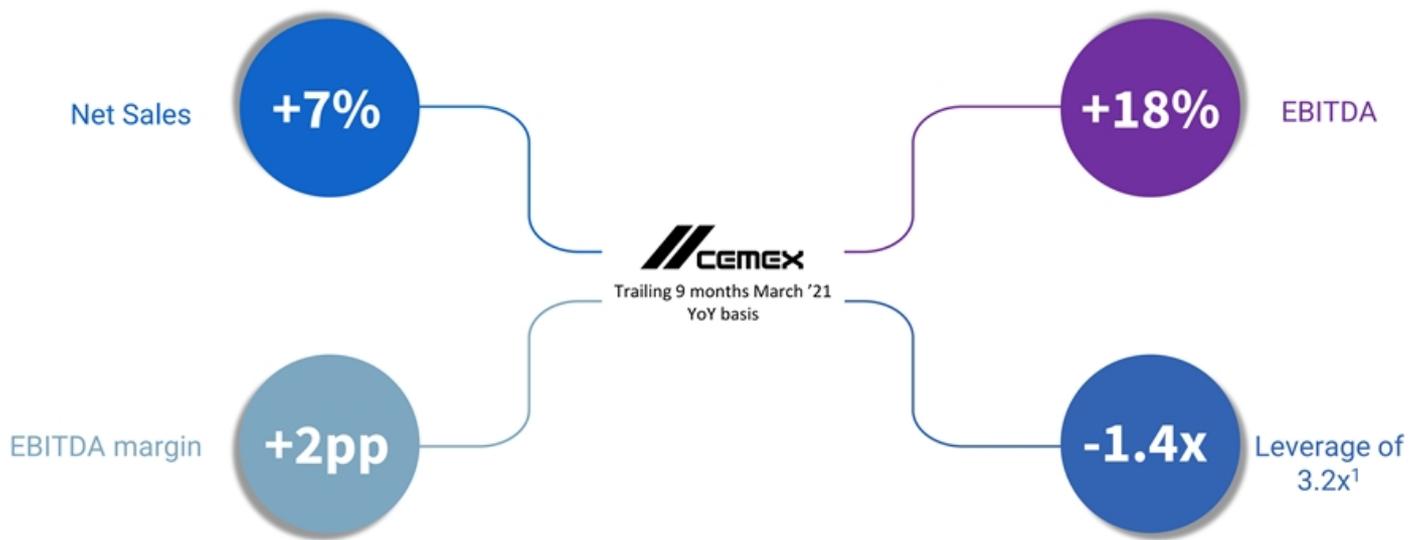
- A leading vertically integrated building materials and solutions company, with bias towards the US and Europe
- Focus on our four core businesses – cement, ready mix, aggregates and urbanization solutions
- Enhanced EBITDA through operational performance and cost efficiencies
- Building solutions to support the development of growing, sustainable metropolises
- Simplified investment grade capital structure
- More sustainable business with progress toward long-term decarbonization goals



OUR WHY:

BUILDING A BETTER FUTURE

Management actions drive significant achievements



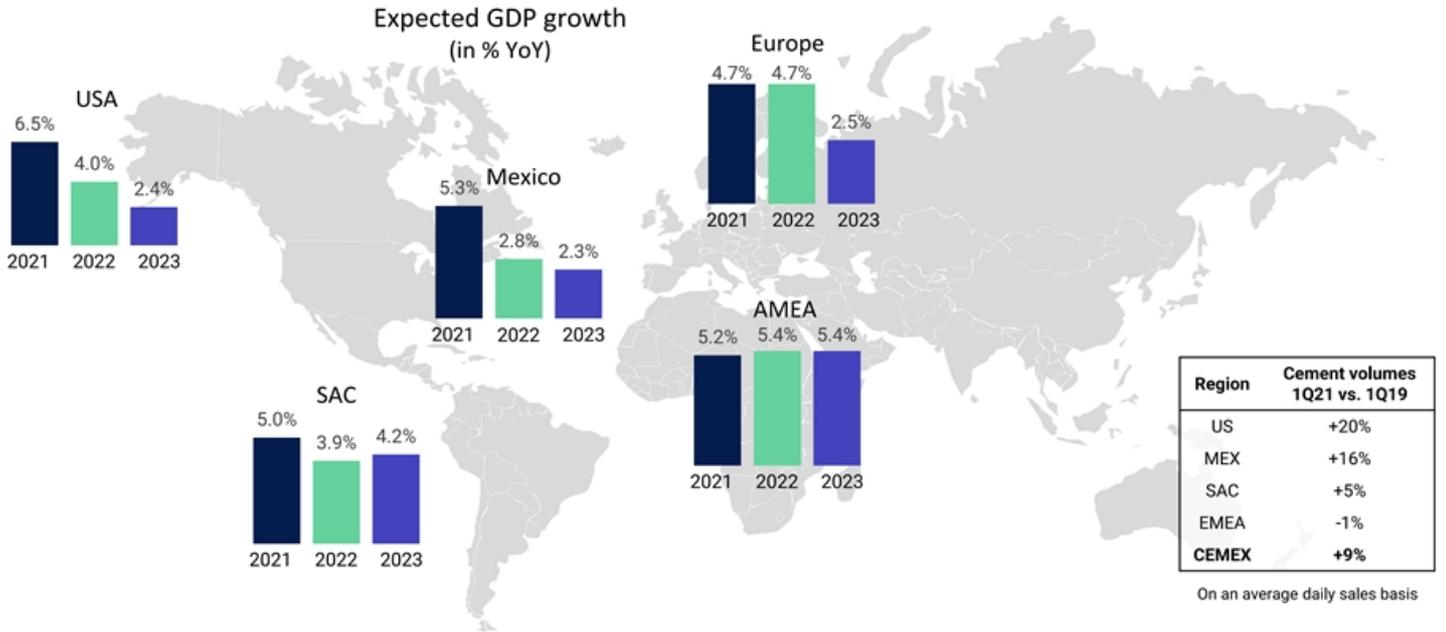
1) As defined under the Facilities Agreement and on a proforma basis as of March 31, 2021, adjusting for the issuance of \$1.0B subordinated debt

**Raising 2021
EBITDA guidance to
~\$3.1 B¹**

1) Like-to-like for ongoing operations and assuming FX levels as of end of May 2021 for the remaining of the year



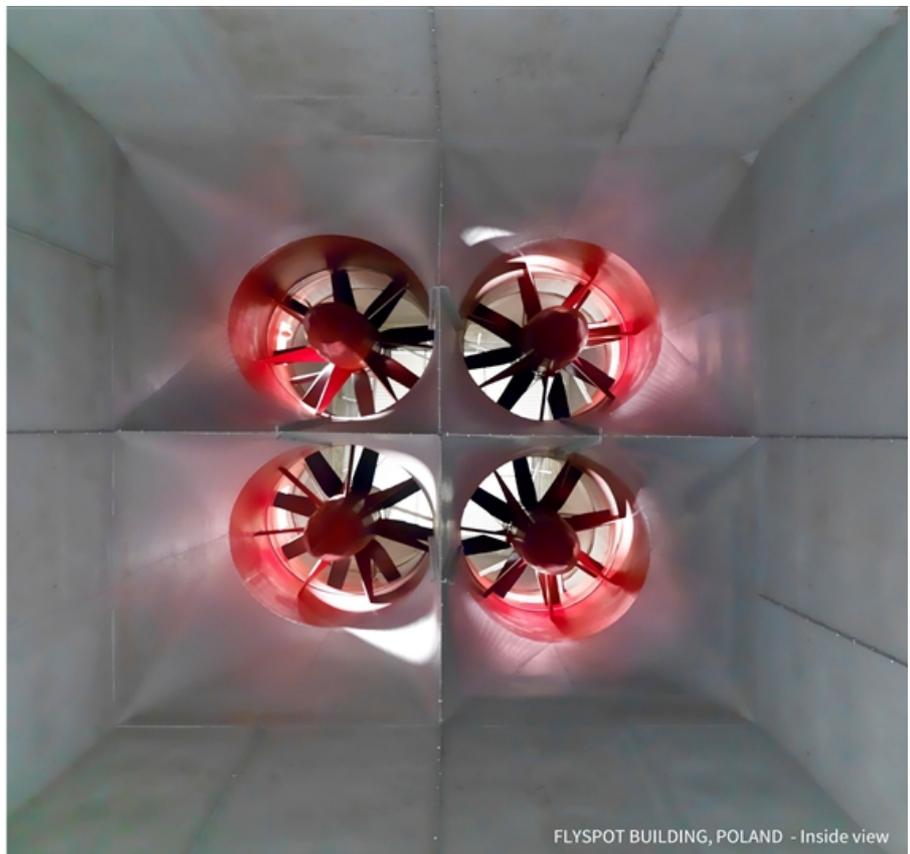
Developed Markets enjoying robust fiscal stimulus, with spillover effects on Emerging Markets



Note: AMEA, Europe and SAC GDP growth EBITDA weighted
 Source: Bloomberg GDP Consensus.

**Expecting
double-digit EBITDA
growth¹ in 2022**

1) On a YoY basis and like-to-like for ongoing operations



FLYSPOT BUILDING, POLAND - Inside view

Returning to organic growth mode



We are investing....

~10 M tons
of cement capacity¹
by 2023



Other **Bolt-on**
investments in our
four core businesses

1) Includes legacy and bolt-on investments

Expect ~\$400 M in EBITDA by 2023 from \$925M in growth investments

Cement capacity additions by 2023



~10 M tons
of cement capacity
by 2023

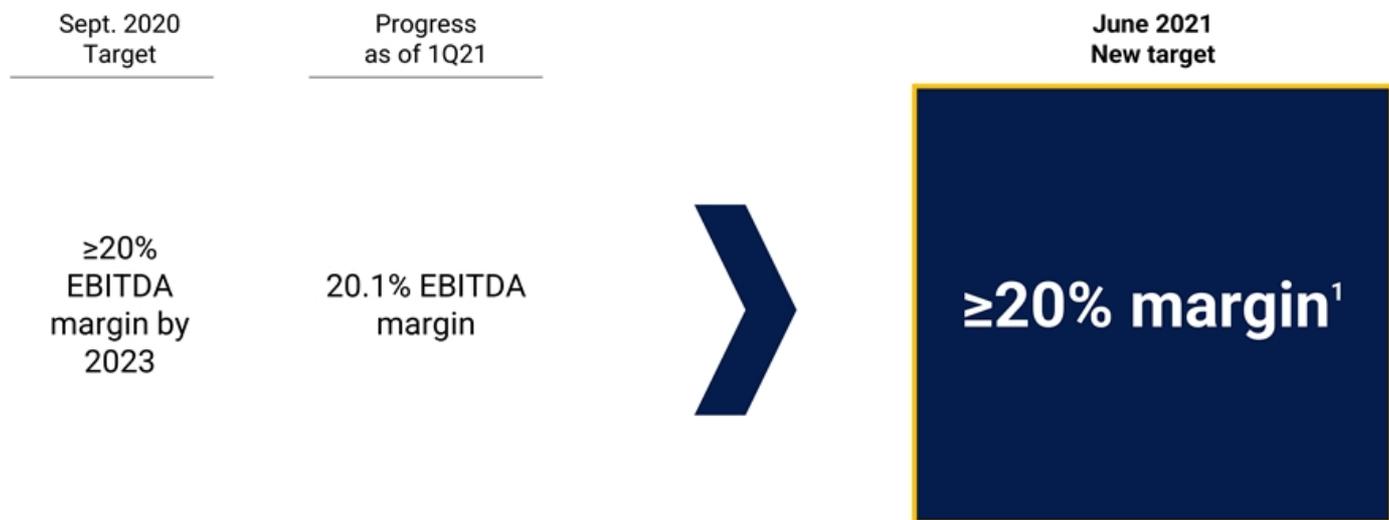
Setting more ambitious “Operation Resilience” targets

Operation Resilience Pillars	Original Targets
EBITDA growth through margin enhancement	≥20% margin by 2023
Achieve investment grade capital structure	≤3.0x net leverage by 2023
Optimize our portfolio for growth	Strategic investments and divestments
Advance sustainability agenda - Reduction in net CO ₂ emissions ¹	520 kgCO ₂ /ton 35% by 2030

1) Vs. 1990 baseline

Sustain an EBITDA margin $\geq 20\%$

EBITDA growth through margin enhancement



1) On an annualized basis

3.0x leverage by 2Q21
2½ years ahead of schedule



Already achieving Investment Grade capital structure

Achieve investment grade capital structure



1) As defined under the Facilities Agreement and on a proforma basis for the issuance of \$1.0B subordinated debt

Strong pipeline of bolt-on investments yielding material EBITDA growth

Optimize our portfolio for growth

Sept. 2020
Target

Progress
as of 1Q21

June 2021
New target

Strategic
investments
and
divestments

~\$600 M in
approved bolt-on
investments



**Accelerate
bolt-on/margin
enhancement
projects**

Bolt-on investment strategy provides EBITDA momentum



Cement



Aggregates



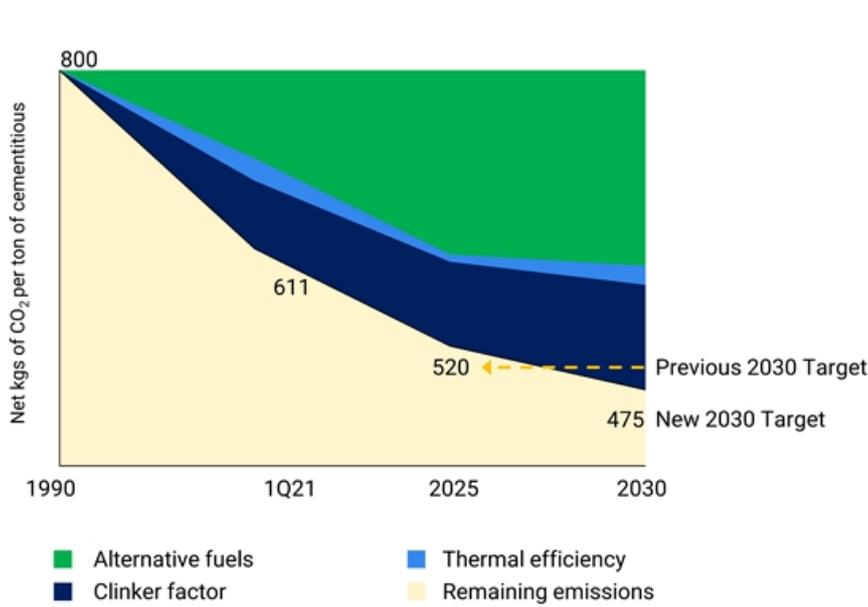
Ready-Mix



Urb. Solutions

- Expected to deliver:
 - › Incremental EBITDA of \$150 M in 2021; and
 - › EBITDA contribution of ~\$330 M by 2023
- ~\$710 M pipeline of approved projects
 - › Bolt-on and margin enhancing investments in four core businesses
 - › Focused primarily on US, Europe and Mexico
 - › Short payback periods and high IRRs
- Analyzing ~\$4.0 B in incremental projects

Aligning sustainability targets to Well-Below 2-Degree Scenario of Science Based Targets initiative



**June 2021
New target**

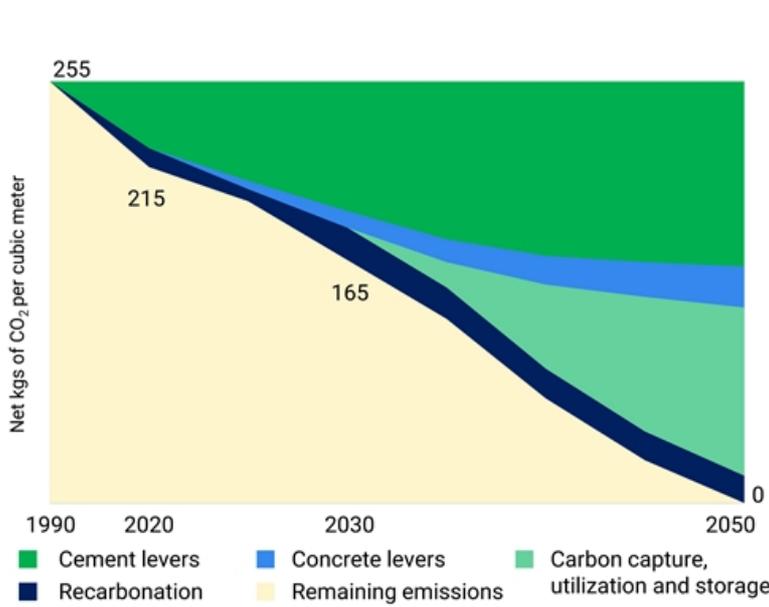
<475 kgs by 2030
 >40% reduction

520 kgs by 2025
 35% reduction

Kgs of CO₂ per ton of cementitious material. Reductions vs. 1990 baseline

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Announcing a medium-term carbon reduction goal in concrete of 165 kgs of CO₂ by 2030



June 2021
New target

165 kgs by 2030
35% reduction

Net zero by 2050

Kgs of CO₂ per cubic meter. Reduction vs. 1990 baseline

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Piloting
Carbon capture technology

Harnessing
solar, wind and hydro



Developing
electro-mobility solutions

Partnering with other industries, associations and academia to
decarbonize the industry



Contributing to
construction
sustainability
through
**circular
solutions**



Recycled 50x more waste
than we generated

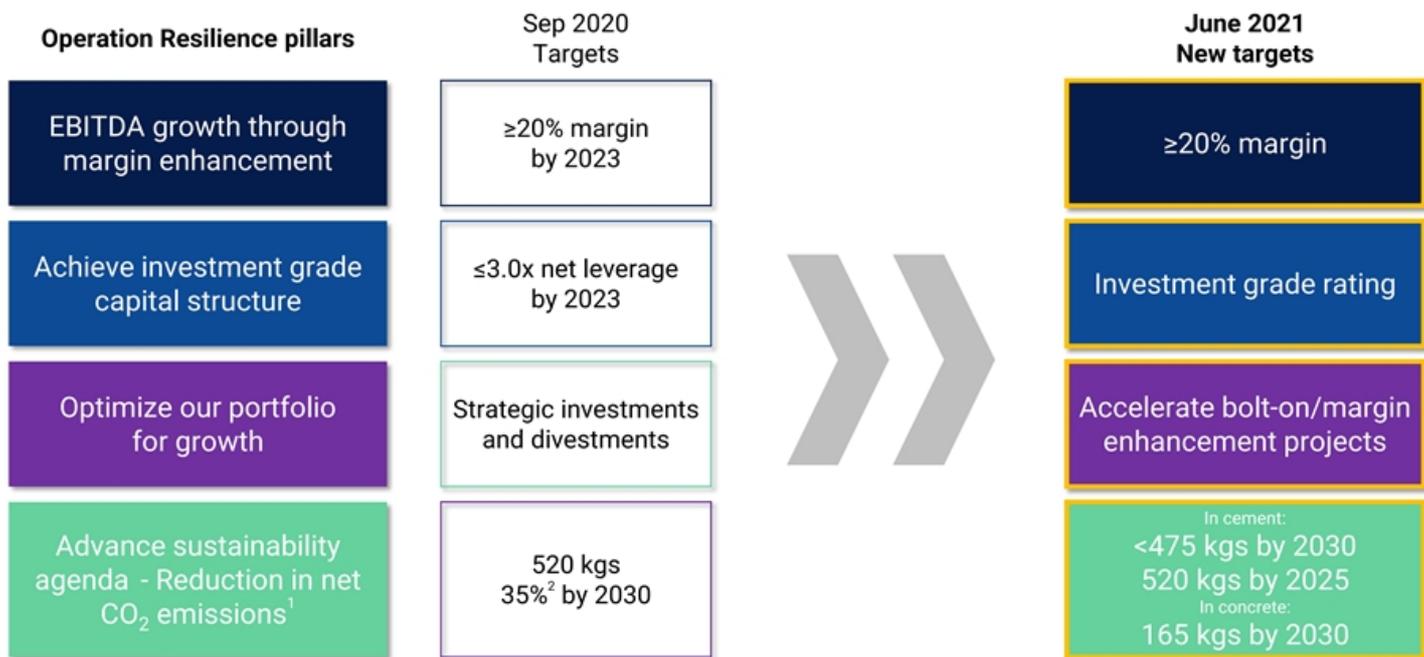


Clinker substitution with residue
of energy-intensive industries



Open-innovation to develop **new**
circular building products

Management action results in more aggressive targets



1) Kgs of CO₂ per ton of cementitious materials or cubic meters of concrete
 2) Vs. 1990 baseline

Operation Resilience underpinned by disciplined capital allocation enhances shareholder return



Our path forward

- Capitalize on favorable market outlook to consolidate recent achievements and accelerate strategic shift towards growth
- Materially drive EBITDA momentum through bolt-on investment strategy and capacity expansion
 - Further fortify capital structure on road to Investment Grade rating
- Disciplined capital allocation while optimizing total shareholder return
- Continue global leadership and advocacy in circular economy while advancing materially on carbon reduction goals



Building a better future

CEMEX DAY 2021

José Antonio González

EVP Strategy and Business

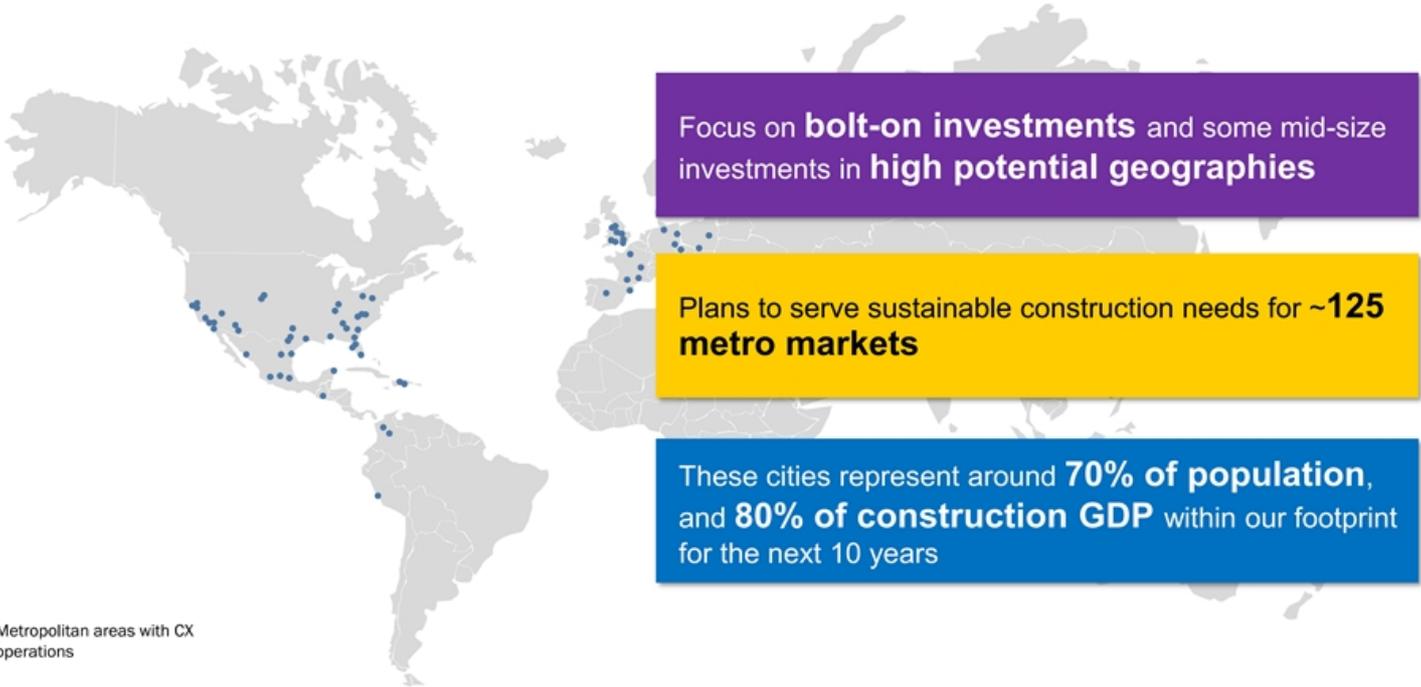
**FUTURE
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CEMEX growth strategy geared to ~125 attractive metro-markets



\$925 M growth investment expected to generate ~\$400 M EBITDA by 2023

Cement projects for ~10 M Tons¹ (4.3 M Ton legacy projects)

~\$425 M

in 2021-2023 CAPEX

Steady-state EBITDA of

~\$170 M



Cement



Aggregates



Ready Mix



**Urbanization
Solutions**

Bolt-on & Margin enhancement projects

~\$500 M

investment pipeline

Steady-state EBITDA of

~\$350M

1) Includes legacy and bolt-on investments

Cement capacity additions to contribute \$170 M of EBITDA

~\$425 M

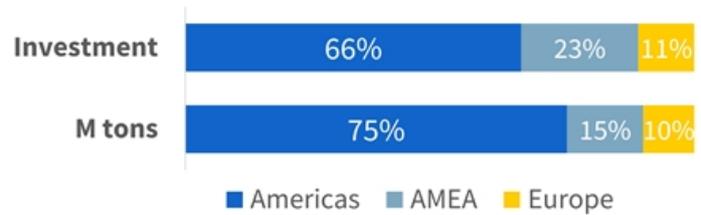
investment in cement
capacity expansions
~10 M tons



\$170 M

steady state EBITDA
contribution

2021 – 2023 Investment and tons by region



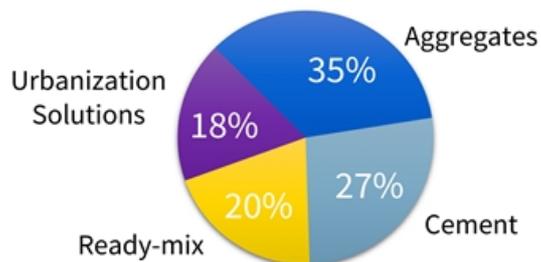
Bolt-on investments to contribute \$350 M of EBITDA

~\$500 M
Bolt-on investments

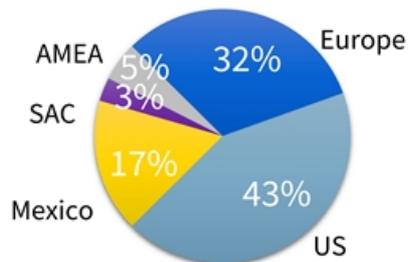


\$350 M
steady state EBITDA
contribution

Investment by product



Investment by region



Cement investments focused on increasing capacity, improving efficiency and reducing our CO₂ footprint

Capacity
increase



Alternative
fuels



Operational
Efficiency



Clinker factor



Aggregates investments directed at adding reserves, improving logistics and increasing production capacity

Footprint
Enhancement



Logistics
Optimization



Capacity
Increase



Operational
Efficiency



Investing in Ready Mix in attractive markets to enhance our vertical integration, and to optimize our network

Vertical
Integration /
Capacity
Increase



Operational
Efficiency



Our investments in Urbanization Solutions will benefit from our operational and commercial capabilities

Performance
Materials



Construction
Systems



Circularity



Our path forward

- Drive growth through bolt-on investments in high growth metro-markets with bias to US and Europe
 - Closely track implementation of current project pipeline to ensure delivery of expected results
 - Continue developing new project pipeline, currently \$4 B, for incremental opportunities in the years to come
- Continuous focus on our CO₂ reduction roadmap

FLOATING HILL HOUSE, NICARAGUA



CEMEX DAY 2021

José Antonio González
EVP Strategy and Business





Building a better future

CEMEX DAY 2021

Maher Al-Haffar - CFO

**FUTURE
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ACTION**
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Casa Vargas, Queretaro, Mexico

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Our building blocks for shareholder value creation



- Achieve and maintain investment grade rating
- FCF to EBITDA conversion rate >50% in medium term
- Improve total shareholder return
- Strategic bolt-on and margin enhancement investments

Inflection point in our results and capital structure

Key 2021 actions

Liability
Management

Subordinated
debt

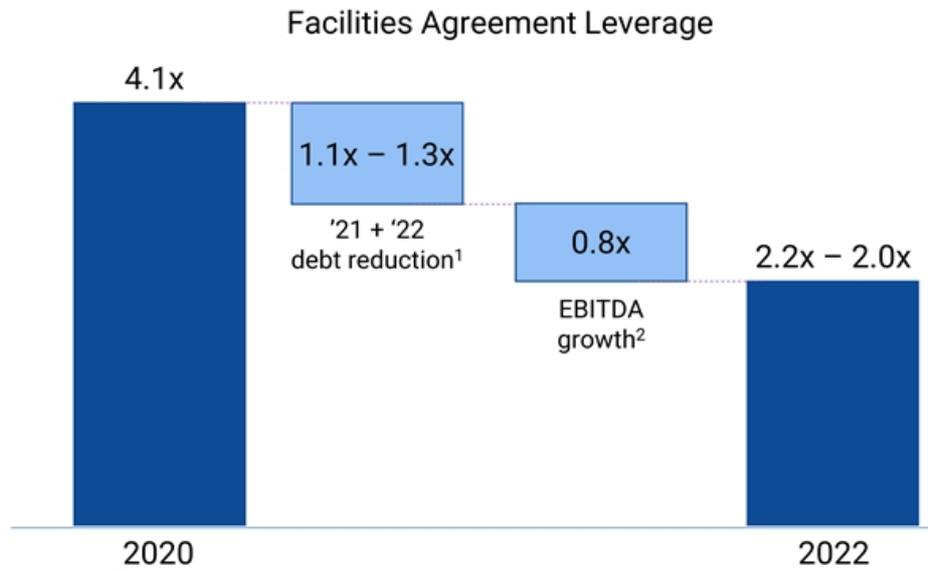
Enhanced FCF
generation

Asset sales



- Reduce net debt by ~\$2.0 B in 2021
- Lower our average cost of capital
- Reduce full-year interest expense by ~\$120M
- Extend average life of debt to ~6 years
- Improve FCF / EBITDA conversion rate

Accelerating glide path towards investment grade rating

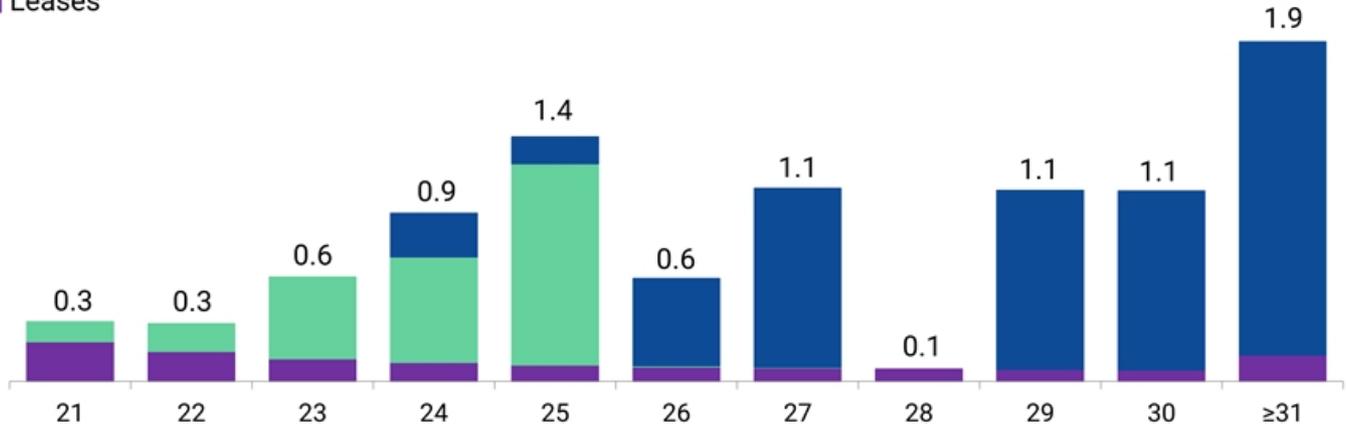


1) Considers \$1.7 - \$2.2 B debt reduction and \$1.0 B reduction from subordinated debt during the period for illustrative purposes
2) Considers EBITDA growth of 10% over 2021 guidance of \$3.1 B

Comfortable runway to next maturities

Amounts in bars in billions of USD

- Bank debt
- Bonds
- Leases

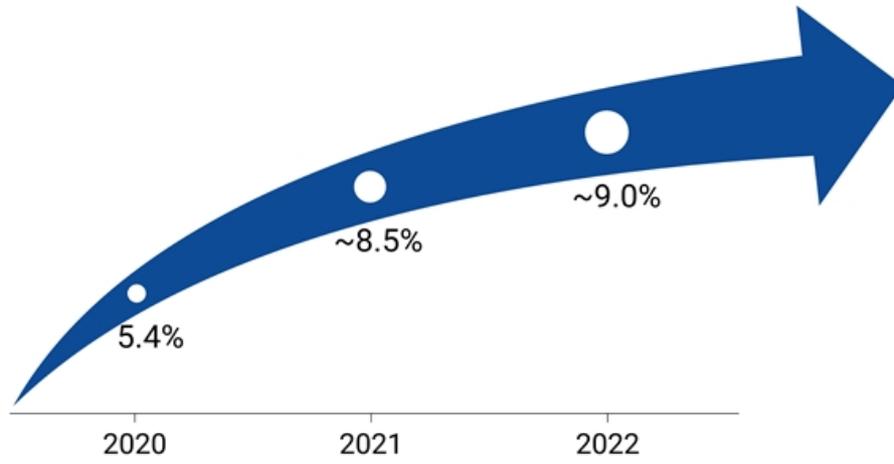


Note: Pro-forma debt profile as of March 31, 2021 excluding subordinated debt, giving pro-forma effect to the prepayment of \$369M of bank debt in May, redemption of \$321M of 5.70% notes due 2025, €450M of 2.75% notes due 2024 and \$449M of perpetual notes

CEMEX DAY 2021

Accelerating capital efficiency

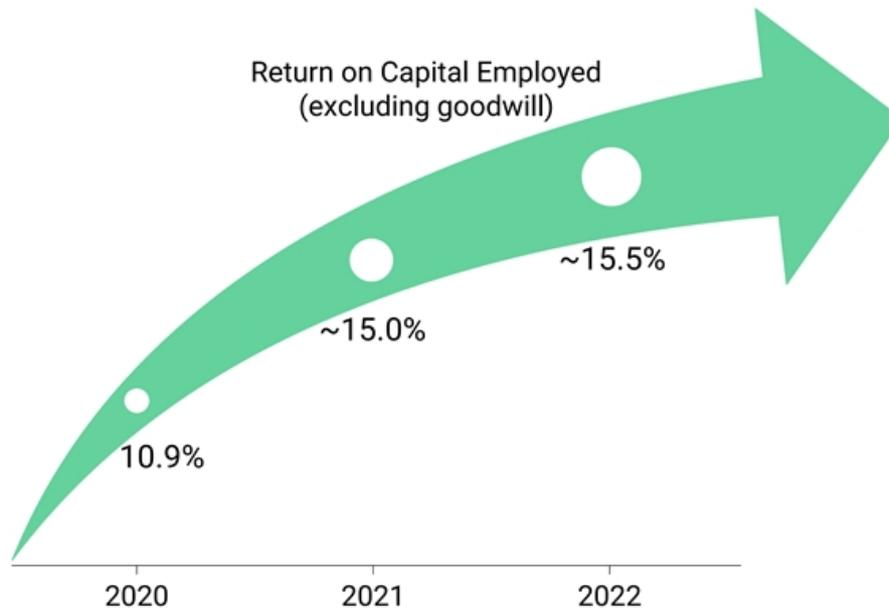
Return on Capital Employed



Return on Capital Employed for 2021 excludes the sale of CO₂ credits for ~\$600 M

CEMEX DAY 2021

Accelerating capital efficiency



Return on Capital Employed for 2021 excludes the sale of CO₂ credits for ~\$600 M

CEMEX DAY 2021

Our path forward

- Maintain prudent financial policy that supports growth
 - Reach and maintain investment grade rating
 - Continue reducing our average cost of capital
- Sustained dividend policy in the short term



Building a better future

CEMEX DAY 2021

Maher Al-Haffar - CFO

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