

RESULTS 3Q18

October 25, 2018



|| Forward looking information



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|| Financial Results Summary





|| Consolidated Volumes and Prices

Domestic gray cement	Volume Price (USD)	-8% 1%	-7%	1%
gray				1%
gray	Price (USD)	1%	00/	
Cement			2%	-3%
	Price (LtL ₁)	1%	3%	-2%
Ready-mix	Volume	-11%	-9%	7%
concrete	Price (USD)	-1%	-3%	-2%
	Price (LtL ₁)	-2%	-2%	0%
	Volume	-8%	-8%	0%
Aggregates	Price (USD)	-3%	-2%	3%
	Price (LtL ₁)	-4%	-2%	5%



Cement volumes increased sequentially 1% during 3Q18,

driven by improved volumes in Colombia after the elections and in Panama after the strike, partially offset by lower volumes in Costa Rica and Rest of CLH

Cement prices during the quarter increased by 3% in local currency and by 2% in U.S. dollar terms, on a yearover-year basis

driven by improved prices in Colombia and Costa Rica; our cement prices in Colombia were 6% higher than those of the same quarter of last year

(1) Like-to-like prices adjusted for foreign-exchange fluctuations













Excludes "fine in Colombia"

 $\binom{2}{3}$

Gross amount Fine imposed by the Colombian Superintendence of Industry and Commerce (SIC), paid on January 5, 2018 and reflected in the "Other cash items" line of the Free Cash Flow. In July 2018, CEMEX Colombia filed in the administrative court an annulment and reestablishment of right claim against the decision of the SIC



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REGIONAL HIGHLIGHTS 3Q18 Results



Results Highlights Colombia

|| Colombia – Results Highlights

		9M18	9M17	% var	3Q18	3Q17	% var
		910110	910117	70 Val	3010	3017	70 Val
Financial	Net Sales	399	432	-8%	134	142	-5%
Summary	Op. EBITDA	73	83	-12%	26	22	16%
US\$ Million	as % net sales	18.2%	19.2%	(1.0pp)	19.4%	15.9%	3.5pp
		9M1	18 vs. 9M1	7 3Q18	3 vs. 3Q17	3Q18 v	vs. 2Q18
	Cement		-10%		-8%	7	7%
Volume	Ready mix		-13%	,	-11%	2	1%
	Aggregates		-13%		-12%	2	4%
		9M2	18 vs. 9M1	7 3Q18	3 vs. 3Q17	′ 3Q18 v	vs. 2Q18
	Cement		2%		6%	-	1%
Price	Ready mix		0%		0%		2%



Our quarterly EBITDA reased by 16% and EBITDA rgin improved by 3.5pp

ite lower volumes on a year-over-year

r cement volumes reased by 7% sequentially ing 3Q18

cting the acceleration of industry and after the elections: our estimated et position slightly improved entially during 3Q18

r EBITDA margin improved 3.5pp during 3Q18,

o higher prices, lower cementtenance costs, and one-off effects that negatively impacted our 3Q17 results, partially offset by higher-freight costs and lower volumes

(Local Currency)

	9M18 vs. 9M17	3Q18 vs. 3Q17	3Q18 vs. 2Q18
Cement	2%	6%	-1%
Ready mix	0%	0%	-2%
Aggregates	-2%	0%	2%

|| Colombia - Residential Sector



During this 4Q18, we expect the residential sector to stabilize, supported by low interest rates, as well as by improvements in consumer confidence and in the intention-to-buy-a-home indicator



We estimate that nationalcement dispatches to this sector declined in the low-single digits during 3Q18

Social housing construction permits increased

in the double digits YTD August along with healthy levels of home inventories

The new government recently announced the pillars of their housing strategy

in the next four years, with a homeconstruction-starts target of 1 million in this period, or about 250 thousand per year, a new rent-to-buy program and a new homeimprovement program, among other initiatives

|| Colombia – Infrastructure Sector



Positive performance in this sector during 3Q18

our volumes were driven by the *Salitre* water-treatment plant and the *CETIC* Hospital, additionally, we supplied to the new garage of the Cali BRT system and to a group of 210 schools across the country

We continued dispatching our products to several 4G

projects including *Autopista Mar 1, Autopista al Rio Magdalena 2, Bucaramanga-Barranca-Yondó* and *Bucaramanga-Pamplona*

We estimate 4G projects to demand 430,000 m3

in total for 2018, of which we already supplied 130,000, and we expect to supply around 30,000 more during 4Q18

We expect the infrastructure sector to increase in the double-digits during 4Q18; our volumes should continue to be supported by projects under execution



Results Highlights Panama

|| Panama – Results Highlights

		9M18	9M17	% var	3Q18	3Q17	% var
P ice in t	Net Sales	169	212	-20%	58	71	-18%
Financial Summary	Op. EBITDA	51	88	-42%	16	30	-44%
US\$ Million	as % net sales	30.2%	41.3%	(11.1pp)	28.5%	42.1%	(13.6pp)
		9M1	8 vs. 9M1	7 3Q18	vs. 3Q17	3Q18	vs. 2Q18
	Cement		-20%	-	-16%	1	10%
Volume	Ready mix		-18%		-9%	3	36%
	Aggregates		-7%	-	13%		4%
					0.047	0040	
		91011	18 vs. 9M1	17 3Q18	vs. 3Q17	3Q18	vs. 2Q18
	Cement		-1%		-1%		-1%



r cement volumes improved a sequential basis by 10%

ng 3Q18, mainly due to a low parison base with the previous guarter h was affected by the constructioners strike

r quarterly cement volumes clined by 16% YoY

nly due to a subdued market demand as as to a lower market-position YoY; we erved no significant imports during the rter

r EBITDA margin declined,

nly due to lower sales, higher variable costs-mostly electricity and higher clinkerfactor-, a non-recurrent inventory write-off effect, as well as an inventory drawdown effect

FILCE (Local Currency)

	9M18 vs. 9M17	3Q18 vs. 3Q17	3Q18 vs. 2Q18
Cement	-1%	-1%	-1%
Ready mix	-8%	-9%	2%
Aggregates	0%	9%	10%



During 4Q18, ongoing infrastructure projects should provide volume support, particularly the Panama-Northern Corridor, the *Transísmica*-Road rehabilitation, and the ITSE college



Weakness in the residential and industrial-and-commercial sectors expected to continue, inventory continues to be high in the middle-

and high-end residential segments, as well as in offices

For 2019, the government recently awarded two relevant infrastructure projects.

First, the *Corredor de las Playas* highway with an investment of US\$540 million, which is expected to start during 1Q19. And second, the fourth bridge over the canal, with an investment of US\$1.4 billion, and which should start construction during 4Q19. We also expect that the third line of the Panama City metro be awarded during 1H19 and start construction during 1Q20



Results Highlights Costa Rica

|| Costa Rica - Results Highlights

		9M18	9M17	% var	3Q18	3Q17	% var
Pharmaint	Net Sales	112	114	-2%	33	37	-11%
Financial Summary	Op. EBITDA	37	40	-8%	11	13	-12%
US\$ Million	as % net sales	32.9%	35.2%	(2.3pp)	34.8%	35.1%	(0.3pp)
		9M	18 vs. 9M′	17 3Q18	3 vs. 3Q17	3Q18	vs. 2Q18
	Cement		6%		-4%	-2	20%
Volume	Ready mix		10%		-6%	-	7%
	Aggregates		9%		18%	1	3%
		9M	18 vs. 9M ⁻	17 3Q1	3 vs. 3Q17	3Q18	vs. 2Q18
	Cement		2%		3%	-	1%
Price .ocal Currency)	Ready mix		2%		8%	;	3%
	Aggregates		-13%		-21%	_	9%



We estimate that nationalcement-demand declined ~9% during 3Q18,

about 2pp of this decline due to a stateworkers strike that lowered activity for 21 days in the month of September

Our 3Q18 cement volumes outperformed the industry YoY

due to an improvement in our estimated market position, however, our estimated position declined during the quarter on a sequential basis due to a new competitor that commissioned a grinding mill in July

Our EBITDA margin declined by 0.3pp during 3Q18,

higher cement and ready-mix prices were more than offset by lower volumes and a 17% increase in energy costs





For 4Q18, demand for our products should be supported

by projects currently under execution like the wholesale market in the North-Pacific region, the new building for the Parliament, the new Central-Bank building, as well as by the new Coca-Cola plant

The government recently announced a plan to reactivate the Costa Rican economy,

that includes infrastructure investments for US\$4.6 billion, out of which US\$3 billion could be spent between 2019 & 2022. The government is ready to deploy US\$350 millions of available credit from the Inter-American Development Bank in the short term to start road projects like Ruta 32 Cruce a Río Frío- Limón and Ruta 1 Cañas Limonal



Results Highlights Rest of CLH

|| Rest of CLH – Results Highlights

		9M18	9M17	% var	3Q18	3Q17	% var	Our EBITDA declined by 21%
	Net Sales	180	189	-5%	56	57	-2%	during the quarter mainly due to lower results in Nicaragua
Financial Summary	Op. EBITDA	56	68	-17%	16	20	-21%	
US\$ Million	as % net sales	31.2%	35.8%	(4.6pp)	27.7%	34.2%	(6.5pp)	Our cement and ready-mix
		9M1	8 vs. 9M1	7 3Q18	vs. 3Q17	3Q18	vs. 2Q18	volumes increased by 2% and 12%, respectively,
	Cement		-3%		2%	-	3%	higher cement volumes in Guatemala and El
Volume	Ready mix		5%		12%	-1	3%	Salvador more than offset lower volumes in Nicaragua
	Aggregates		6%	-	17%	-6	6%	
		9M1	18 vs. 9M1	7 3018	vs. 3Q17	3018	vs. 2Q18	Our EBITDA margin declined
Price	Cement		1%		0%		1%	by 6.5pp mainly due to lower volumes in Nicaragua, lower prices in US-dollar terms,
	Ready mix		-1%		-7%	()%	higher energy costs in Nicaragua, as well as to higher purchased-clinker costs in
	Aggregates		-6%	-	-21%		1%	Guatemala, partially offset by lower fixed



costs and SG&A

|| Nicaragua – Sector Highlights



Although violence in the country receded,

consumer and business confidence has been severely damaged by the sociopolitical crisis, particularly affecting the tourism and construction sectors

Our cement volumes during the quarter declined by 13% YoY and by 2% QoQ,

our cement volumes were mainly supported by the continued activity in ongoing road projects from the government

We reduced our operating expenses in the country by 45%,

As we do not foresee the socio-political situation improving in the short term

Because of the economic deterioration, we expect our volumes to decrease in the high-single digits during 4Q18 on a sequential basis

|| Guatemala – Sector Highlights



Our cement and ready-mix volumes increased,

by 14% and 19%, respectively, during 3Q18

The residential and industrialand-commercial sectors were the main drivers of demand during the quarter

supported by vertical-housing projects and shopping malls in Guatemala City

We expect increased construction activity in coming months,

as Guatemala will have general elections for president, congress and mayors in June 2019

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|| Free Cash Flow

US\$ Millio	on 9M18	9M17	% var	3Q18	3Q17	% var
Operating EBIT	DA 188	242	-22%	60	72	-17%
- Net financial ex	kpense 43	47		14	14	
- Maintenance C	apex 26	36		11	13	
- Change in work	king cap 10	-8		0	5	
- Taxes paid	40	83		15	19	
- Other cash iten	ns (net) 32	4		4	2	
- Free cash flow discontinued ope		4		-2	1	
Free Cash Flow After Maintenance Capex	35	77	-55%	16	19	-13%
- Strategic Cape	x 0	30		-1	2	
Free Cash Flow	34	46	-26%	17	17	3%



Free Cash Flow increased by 3% during 3Q18,

lower financial expenses, capex, taxes and working capital variation, more than offset the EBITDA decline

Additionally, we received ~US\$31 million during 3Q18,

related to the gross proceeds from the sale of our cement-distribution business in Brazil

Free cash flow plus the proceeds from the Brazil divestment mainly used to reduce debt,

Net debt decreased by US\$45 millions in this period and the net-debt-to-EBITDA ratio dropped to 3.1x

|| Income statement items



Controlling interest net income reached US\$20 million during 3Q18, US\$8 million lower YoY

primarily driven by lower gross profit and a negative effect in discontinued operations, partially offset by a positive effect in other expenses, net, as well as lower financial expenses and taxes

Other expenses, net, were positive US\$5 million

include the positive impact from a reversal in a provision of about US\$12.5 million related to the "Laserna" case in Colombia, which was resolved in our favor, partially offset by some other provisions made during the quarter

Discontinued operations

resulted in a loss of US\$9 million, mainly due to completion of the Brazil divestment 24

|| 2018 Guidance

Volume YoY%

Colombia	
Panama	

Cement	Ready - Mix	Aggregates	
-8%	-11%	-14%	

Cement	Ready - Mix	Aggregates
-16%	-16%	0%

Costa Rica

Cement	Ready - Mix	Aggregates
3%	5%	9%



Consolidated volumes:

- Cement: -8%
- Ready-mix: -10%
- Aggregates: -9%

Total Capex US\$55 M

Maintenance Capex US\$50 M Strategic Capex US\$5 M

Consolidated Cash taxes US\$70 M

|| Consolidated debt as of September 30, 2018



Туре	Currency	Cost	US\$ M
Banks	COP	8.80%	10
Intercompany	USD	6ML + 250 bps	130
Intercompany	USD	6ML + 255 bps	194
Intercompany	USD	Fixed 5.65%	500
Average Cost / Total	USD	5.41% ₁	834



US \$834 M Total debt

3.1x Net Debt / EBITDA



(1) Average Cost of USD denominated debt

The term "Intercompany" refers to debt with subsidiaries of CEMEX S.A.B. de C.V.

RESULTS 3Q18

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